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LETTER OF APPRECIATION

VCAT TechWing places on record its appreciation to **Dr. (H.C) Sandeep N. Setty, Family Continuity Architect**, for addressing our members on:

Asset Structuring & Intergenerational Planning
A Practical First-Conversation Framework for CAs

The session was conducted as an educational and practical knowledge-sharing initiative for Chartered Accountants. It was especially relevant for CAs advising business families, promoter families, affluent clients, and families where ownership, entities, documentation, succession, control, liquidity, and next-generation expectations are becoming increasingly important.

Dr. (H.C) Sandeep N. Setty presented a structured first-conversation framework to help CAs understand how common client questions around wills, nominations, trusts, HUFs, family arrangements, property ownership, company shareholding, succession, and wealth transfer may often point to deeper issues of continuity, documentation alignment, control, liquidity readiness, family-business transition, and professional coordination.

The session helped members appreciate that continuity planning is not limited to transfer of assets. It requires alignment between family intent, legal documentation, ownership structures, decision-making authority, liquidity readiness, succession expectations, and coordinated professional guidance.

The session was particularly useful in helping CAs recognise when a client's visible question may require a broader continuity review rather than isolated tax or documentation advice. His approach was practical, diagnosis-led, and respectful of the CA's role as a trusted first point of contact for many families and business owners. The session also highlighted when a matter may require further review with lawyers, trustees, bankers, specialists, and family decision-makers.

VCAT TechWing appreciates Dr. (H.C) Sandeep N. Setty for his valuable contribution to the knowledge-upgradation of our members and for conducting the session with clarity, dignity, professional depth, and practical relevance.

For VCAT TechWing,

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CA Sai Rakshith M S
Chairman, VCAT-TechWing
Date: 15-May-26

Let us align our thoughts, words and actions for the mission of VCAT
लोकहितम् मम करणीयम्
(Our duty is to do good to Humanity)

INSTITUTIONAL ADDRESS, EMAIL AND TELEPHONE PERMANENTLY REDACTED FOR PUBLICATION